

# 2012 Trilateral Commission Member List

**JEAN-CLAUDE TRICHET** European Chairman

**VLADIMIR DLOUHY** European Deputy Chairman

*MICHAEL FUCHS* European Deputy Chairman

**JOSEPH S. NYE, JR.** North American Chairman

*ALLAN E. GOTTLIEB* North American Deputy Chairman

*JAIME SERRA* North American Deputy Chairman

**YOTARO KOBAYASHI** Pacific Asian Chairman

*HAN SUNG-JOO* Pacific Asian Deputy Chairman

*JUSUF WANANDI* Pacific Asian Deputy Chairman

**DAVID ROCKEFELLER**  
**Founder and Honorary Chairman**

*PETER SUTHERLAND GEORG* European Honorary Chairman

*PAUL A. VOLCKER* North American Honorary Chairman

*PAUL RÉVAY* European Director

*MICHAEL J. O'NEIL* North American Director

*KEN SHIBUSAWA* Pacific Asian Director

## **EUROPEAN GROUP**

*Alexandre Adler, Scientific Director for Geopolitics, University of Paris-Dauphine; Journalist and Commentator, Paris*

*Urban Ahlin, Member of the Swedish Parliament and Deputy Chairman of the Committee on Foreign Affairs, Stockholm*

*\*Esko Aho, Senior Fellow at the Mossavar-Rahmani Center for Business and Government at the John F. Kennedy School of Government at Harvard University; Consultative Partner, Nokia Corporation; former Executive Vice President, Nokia; former Prime Minister of Finland,*

*Helsinki*

*\*Edmond Alphan  ry, Senior European Advisor, Nomura Securities; former Chairman, CNP Assurances; former Chairman, Electricit   de France (EDF); former Minister of the Economy and Finance, Paris*

*Jacques Andr  ani, Ambassadeur de France, Paris; former Ambassador to the United States*

*Jorge Armindo, Chairman, Amorim Turismo, Lisbon*

*Jerzy Baczynski, Editor-in-Chief, Polityka, Warsaw*

*Estela Barbot, former Director, AGA; Director, Bank Santander Negocios; Member of the General Council, AEP — Portuguese Business Association, Porto; General Honorary Consul of Guatemala, Lisbon*

*Romain Bausch, President and Chief Executive Officer, SES, Luxembourg*

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*\*Erik Belfrage, Chairman of the Board, Consilio International AB; Senior Vice President, Skandinaviska Enskilda Banken; Director, Investor AB, Stockholm*

*Marek Belka, President, National Bank of Poland, Warsaw; former Director, European Department, International Monetary Fund, Washington, D.C.; former Executive Secretary, United Nations Economic Commission for Europe (UNECE), Geneva; former Prime Minister and Minister of Finance of Poland; former Ambassador-at-Large and Chairman, Council for International Coordination, Coalition Provisional Authority, Baghdad*

*Dick Benschop, President Director, Shell Netherlands; Vice President, Gas Market Development, The Hague*

*Baron Jean-Pierre Berghmans, Chairman, Lhoist Group, Limelette, Belgium*

*Nils Bernstein, Governor by Royal Appointment, Chairman of the Board of Governors, National Bank of Denmark, Copenhagen*

*\*Georges Berthoin, International Honorary Chairman, European Movement; Honorary Chairman, The Jean Monnet Association; Honorary European Chairman, The Trilateral Commission, Paris*

*Carl Bildt, Minister of Foreign Affairs of Sweden; former Chairman, Kreab Group of public affairs companies; former Chairman, Nordic Venture Network, Stockholm; former Member of the Swedish Parliament, Chairman of the Moderate Party and Prime Minister of Sweden; former European Union High Representative in Bosnia-Herzegovina & UN Special Envoy to the Balkans*

*Manfred Bischoff, Chairman of the Supervisory Board, Daimler AG, Munich; former Member of the Board of Management, Daimler AG; former Chairman, EADS*

*Antonio Borges, Former Director of the European Department, International Monetary Fund (IMF), Washington, D.C.; former Chairman, Hedge Fund Standards Board, London*

*Tzvetelina Borislavova, Founder, Owner and Chairperson, CSIF; Chairperson of the Supervisory Board, Bulgarian-American Credit Bank (BACB); Founder and Chairperson, Credo Bonum Foundation; former Chairperson of the Supervisory Board, CIBANK, Sofia*

*Ana Patricia Botin, Chief Executive Officer, Santander UK; Member of Santander Group's Management Committee; Member of the Board of Banco Santander and of the Executive committee, Madrid*

*Jean-Louis Bourlanges, Member, State Audit Court (Cour des Comptes), Paris; Associated Professor, Institute for Political Studies in Paris; former Member of the European Parliament, Brussels; former President of the European Movement in France, Paris*

*\*Jorge Braga de Macedo, President, Tropical Research Institute, Lisbon; Professor of*

*Economics, Nova University at Lisbon; Chairman, Forum Portugal Global; former Minister of Finance*

*Samir Brikho, Chief Executive Officer, AMEC, London*

*\*Lord Brittan of Spennithorne, Vice Chairman, UBS Investment Bank, London; former UK Minister and subsequently Trade Adviser to the Prime Minister; former Vice President, European Commission*

*Jean-Louis Bruguière, Representative of the French Presidency of the Republic on the EU Equivalent TFTP Project; former EU High Representative to the United States on the Terrorism Finance Tracking Programme (TFTP/SWIFT); Judge, Paris*

*John Bruton, former European Union Ambassador & Head, Delegation of the European Commission to the United States; former Prime Minister of Ireland, Dublin*

*Robin Buchanan, Chairman, Michael Page International; Senior Adviser, Bain & Company, London; former Dean and President, London Business School*

*Patrick Buffet, Chairman and Chief Executive Officer, ERAMET, Paris*

*\*François Bujon de l'Estang, Ambassadeur de France; Chairman, FBE International Consultants, Paris; former Chairman, Citi France; former Ambassador to the United States*

*Edelgard Bulmahn, Member of the German Bundestag; former Federal Minister, Berlin*

*Richard Burrows, Chairman, British American Tobacco, London; former Governor, Bank of Ireland; former President, IBEC (The Irish Business and Employers Confederation), Dublin*

*Erhard Busek, Chairman, Institute for the Danube Region and Central Europe (IDM); President, EU-Russia Centre; President, European Forum Alpbach; former Special Co-ordinator of the Stability Pact for South Eastern Europe; former Vice-Chancellor and Federal Minister, Vienna*

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*Hervé de Carmoy, Chairman of the Supervisory Board, ETAM, Paris; Honorary Chairman, Banque Industrielle et Mobilière Privée, Paris; former Chief Executive, Société Générale de Belgique*

*Jürgen Chrobog, Chairman, BMW Stiftung Herbert Quandt, Berlin; former German Deputy Foreign Minister and Ambassador to the United States*

*Luc Coene, Minister of State; Governor, National Bank of Belgium, Brussels*

*Paolo Andrea Colombo, Chairman, Enel, Rome*

*Bertrand Collomb, Honorary Chairman, Lafarge; Chairman, Institut des Hautes Etudes pour la Science et la Technologie (IHEST); Chairman, Institut Français des Relations Internationales (IFRI); Member of the Institut de France, Paris*

*Patrick Combes, Chairman and Chief Executive Officer, Compagnie Financière Tradition and Viel & Cie., Paris*

*Iain Conn, Managing Director and Chief Executive of Refining & Marketing, BP, London*

*\*Richard Conroy, Chairman, Conroy Gold and Natural Resources, Dublin; Member of Senate, Republic of Ireland*

*\*Alfonso Cortina, Vice Chairman of Rothschild Europe; Senior Advisor for Spain and Latin America of Rothschild; Senior Advisor for Spain of Texas Pacific Group; Member of the Board of Directors of Mutua Madrileña; Member of the International Advisory Board of Allianz AG, Madrid*

*Eduardo Costa, Executive Vice Chairman, Banco Finantia, Lisbon; Member, Forum Portugal Global*

*Enrico Tomaso Cucchiani, Managing Director and Chief Executive Officer, Intesa Sanpaolo Group, Milan; former Member of the Board of Management and Chairman, Allianz SE, Munich*

*& Trieste*

*Caroline Daniel, Editor, FT Weekend, Financial Times, London*

*Michel David-Weill, former Chairman, Lazard LLC, worldwide; Chairman of the Supervisory Board, EURAZEO, Paris*

*Thierry Déau, Founding Partner, Chief Executive Officer, Meridiam Infrastructure, Paris*

*Jean-Luc Decornoy, Chairman and Chief Executive officer, KPMG France, Paris*

*\*Vladimir Dlouhy, International Advisor, Goldman Sachs; former Czechoslovak Minister of Economy; former Czech Minister of Industry & Trade, Prague; European Deputy Chairman, Trilateral Commission*

*Karsten Dybvad, Director General and Chief Executive Officer, Confederation of Danish Industry, Copenhagen*

*Pedro Miguel Echenique, Professor of Physics, University of the Basque Country; President, Foundation Donostia International Physics Center (DIPC); former Basque Minister of Education, San Sebastian*

*Gabriel Eichler, Founder, Benson Oak, Prague*

*John Elkann, Chairman, Fiat Group, Turin*

*Anna Ekström, Director General, The Swedish National Agency for Education, Skolverket, Stockholm*

*Guy Elliott, Finance Director, Rio Tinto, London*

*Oscar Fanjul, Vice Chairman, Lafarge and Omega Capital; former Chairman and Chief Executive Officer, Repsol, Madrid*

*Nemesio Fernandez-Cuesta, Chief Operating Officer, Repsol-YPF; former Chairman, Prensa Española, Madrid*

*Jürgen Fitschen, Co-Chairman of the Management Board and the Group Executive Committee, Deutsche Bank AG, Frankfurt-am-Main*

*Klaus-Dieter Frankenberger, Foreign Editor, Frankfurter Allgemeine Zeitung, Frankfurt am Main*

*Louise Fresco, University Professor, University of Amsterdam; Member of the Board of non-executive Directors, Unilever, London and Rabobank, Utrecht; former Assistant Director-General, Head of Agriculture Department, Food and Agriculture Organization of the United Nations in Rome*

*Hugh Friel, Chairman, Tourism Ireland; former Chief Executive Officer, Kerry Group, Tralee, Co. Kerry, Ireland*

*Lykke Friis, Member of the Danish Parliament; former Minister for Climate and Energy and Gender Equality; former Pro-Rector, University of Copenhagen; Member of the EU Reflection Group on the Future of Europe (Horizon 2020-2030), Copenhagen*

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*\*Michael Fuchs, Member of the German Bundestag, Berlin; Deputy Chairman of the CDU/CSU Parliamentary Group; former President, National Federation of German Wholesale & Foreign Trade; European Deputy Chairman, Trilateral Commission*

*\*Antonio Garrigues Walker, Chairman, Garrigues Abogados y Asesores Tributarios, Madrid  
Clara Gaymard, President and Chief Executive Officer, GE France, Paris; City Initiative Leader for GE International*

*Wolfgang Gerhardt, Member of the German Bundestag; Chairman of the Friedrich-Naumann Foundation; former Chairman of the Free Democratic Party, Berlin*

*Esther Giménez-Salinas, Rector, Ramon Llull University; Professor of Criminal Law, ESADE*

*Law School, Ramon Llull University, Barcelona*

*Dermot Gleeson, Chairman of the Governing Body of University College Cork, and of Travelport Jersey Ltd.; former Chairman, AIB Group, Dublin*

*Federica Guidi, Chief Executive and Vice President, DUCATI Energia, Bologna; Member of the Board of Directors, DUCATI Energia Group; National President of Confindustria Young Entrepreneurs*

*Elisabeth Guigou, Member of the French National Assembly and Chair of the Foreign Affairs Committee; former Minister for European Affairs, Paris*

*Field Marshal The Lord Guthrie, former Director, N M Rothschild & Sons Limited; Member of the House of Lords; former Chief of Defence Staff, London*

*Simon Henry, Chief Financial Officer, Royal Dutch Shell, London*

*Nigel Higgins, Chief Executive, The Rothschild Group, London*

*Wolfgang Ischinger, Global Head of Government Relations, Allianz SE, Munich; Chairman, The Munich Security Conference on Security Policy; former European Member of the Troika on the Kosovo Status Determination; former German Deputy Foreign Minister and former German Ambassador to the United States and to the United Kingdom*

*\*Mugur Isarescu, Governor, National Bank of Romania, Bucharest; former Prime Minister*

*Baron Daniel Janssen, Honorary Chairman, Solvay, Brussels*

*Lady Barbara Judge, Chairman, UK Pension Protection Fund, London; former Chairman, UKAEA (United Kingdom Atomic Energy Authority); former US Securities Exchange Commissioner*

*Admiral Juhani Kaskeala, Managing Director, Admiral Consulting Oy, Helsinki; former Chief of the Finnish Defence Forces;*

*\*Lord Kerr of Kinlochard, Member of the House of Lords, London; Deputy Chairman, Scottish Power (Iberdrola); former Deputy Chairman, Royal Dutch Shell; former British Ambassador to the United States; former Secretary General, European Convention*

*Lauri Kivinen, Chief Executive Officer, Yleisradio Oy, Helsinki*

*Klaas Knot, President, Dutch Central Bank, Amsterdam*

*Eivind Kolding, Chief Executive Officer, Danske Bank, Copenhagen*

*Arpad Kovacs, Chairman, Fiscal Council of Hungary; Professor, Szeged University; former President, State Audit Office of Hungary, Budapest*

*Gabor Kovacs, Chairman and Chief Executive Officer, Bankar Holding; Founder, KOGART (the Kovacs Gabor Art Foundation), Budapest*

*Jerzy Kozminski, President and Chief Executive Officer, Polish-American Freedom Foundation; former Ambassador to the United States; former First Deputy Minister of Foreign Affairs, Warsaw*

*\*Ján Kubiš, Special Representative of the UN Secretary General for Afghanistan and Head of the United Nations Assistance Mission in Afghanistan (UNAMA), Kabul; former Executive Secretary, UN Economic Commission for Europe (UNECE), Geneva; Former Minister of Foreign Affairs, Slovak Republic*

*Jiri Kunert, Chairman and Chief Executive Officer, UniCredit Bank Czech Republic; President of the Czech Association of Banks, Prague*

*Meglana Kuneva, Chairman of the Board, European Policy Center; former Member of the European Commission (Consumer Policy); former Minister of European Affairs and European Commission Chief Negotiator, Sofia*

*Ulysses Kyriacopoulos, Chairman, S&B Industrial Minerals; former Chairman, Federation of Greek Industries, Athens*

*Kurt Lauk, Former Member of the European Parliament (EPP Group-CDU); Chairman, Globe Capital Partners, Stuttgart; President, Economic Council of the CDU Party, Berlin; Former Member of the Board, DaimlerChrysler, Stuttgart*

*\*Eli Leenaars, Member, ING Management Board Banking; Member and Treasurer, Confederation of the Netherlands Industry and Employers (VNO-NCW), Amsterdam*

*Jean Lemierre, Advisor to the Chairman, BNP Paribas, Paris*

*Enrico Letta, Member of the Italian Chamber of Deputies; former Under State Secretary in the Office of Prime Minister Prodi; former Minister of European Affairs, Industry, and of Industry and International Trade, Rome*

*\*Thomas Leysen, Chairman, KBC Group; Chairman of the Board, Umicore, Brussels*

*\*Bo Lidegaard, Executive Editor-in-Chief, Politiken, Copenhagen*

*\*Marianne Lie, Partner, Vox Politica; former Director General, Norwegian Shipowner's Association, Oslo*

*Erkki Liikanen, Chairman of the Board, Bank of Finland, Helsinki; former Finnish Minister of Finance; former European Commissioner*

*Rachel Lomax, Director, HSBC; Director, BAA; former Deputy Governor of the Bank of England, London*

*Peter Löscher, Chief Executive Officer, Siemens, Munich*

*\*Franjo Luković, Chairman of the Management Board, Zagrebačka banka – UniCredit Group, Zagreb*

*Miroslav Majoroš, Chairman of the Board of Directors and Chief Executive Officer, Slovak Telekom; Chief Executive Officer, T-Com T-Mobil (Deutsche Telekom), Bratislava*

*Abel Matutes, Chairman, Empresas Matutes Group, Ibiza; former Member of the European Commission, Brussels; former Minister of Foreign Affairs, Madrid*

*Lord Mandelson, Member of the House of Lords; Chairman, Global Counsel; Senior Advisor, Lazard; former European Trade Commissioner; former First Secretary of State and Secretary of State for Business, Innovation and Skills in the UK; former Secretary of State for Northern Ireland and Former Trade and Industry Secretary in the UK*

*Friedrich Merz, President, Atlantik-Brücke, Berlin; Partner, Mayer Brown, Düsseldorf; former Member of the German Bundestag; former Member of the European Parliament; former Chairman of the Parliamentary Group of the CDU/CSU in the Bundestag, Berlin*

*David Miliband, Member of the British Parliament; former Secretary of State for Foreign and Commonwealth Affairs, London*

*Peter Mitterbauer, Honorary President, The Federation of Austrian Industry, Vienna; President and Chief Executive Officer, Miba, Laakirchen*

*Dominique Moïsi, Special Advisor to the Director General of the French Institute for International Relations (IFRI), Paris*

*Sir Mark Moody-Stuart, Chairman Hermes EOS; former Chairman Royal Dutch Shell Group and Anglo American; Chairman, The Global Business Coalition on HIV/AIDS, Tuberculosis and Malaria*

*Klaus-Peter Müller, Chairman of the Board, Commerzbank, Frankfurt-am-Main; former CEO, Commerzbank, Frankfurt-am-Main; former President, Association of German Banks (BDB), Berlin*

*Harald Norvik, Chairman of the Board, Telenor; Member of the Board, Conocophillips; former*

*President and Chief Executive, Statoil, Oslo*

*Ewald Nowotny, Governor of the Austrian National Bank; former Chief Executive Officer, BAWAG P.S.K., Vienna*

*Denis O'Brien, Chairman, Digicel; Founder, Communicorp Group, Dublin*

*Arend Oetker, President, German Council on Foreign Relations (DGAP); Vice Chairman, Federation of German Industries; Managing Director, Dr. Arend Oetker Holding, Berlin*

*\*Andrzej Olechowski, Founder, Civic Platform; former Chairman, Bank Handlowy; former Minister of Foreign Affairs and of Finance, Warsaw*

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*Giuseppe Orsi, Chairman and Chief Executive Officer, Finmeccanica, Rome*

*Richard Olver, Chairman, BAE Systems, London*

*Alexander Papachelas, Editor-in-Chief, Kathimerini, Athens; Secretary General of the Hellenic Foundation for European & Foreign Policy; Leading Correspondent, The Files*

*Lucas Papademos, former Prime Minister of Greece; former Vice President, European Central Bank; former Governor of the Bank of Greece, Athens*

*Volker Perthes, Executive Chairman and Director, German Institute for International and Security Affairs, Stiftung Wissenschaft und Politik (SWP), Berlin*

*Dieter Pfundt, Senior Advisor, Silvia Quandt & Cie., Frankfurt-am-Main*

*\*Ursula Plassnik, Ambassador of Austria to France; former Member of the Austrian Parliament; U.N. Special Envoy for International Women Issues; former Federal Minister for European and International Affairs, Vienna*

*Ignacio Polanco, Chairman, Grupo Prisa including El Pais and Timon, Madrid*

*Borja Prado, Chairman, Endesa; Chairman, Mediobanca Spain for Iberia and South-America, Madrid*

*Rasvan Radu, Chief Executive Officer, UniCredit Tiriatic Bank, Bucharest*

*Luigi Ramponi, Member of the Italian Senate; former Chairman of the Defence Committee of the Chamber of Deputies, Rome; former Deputy Chief of the Defence Staff (Italian Army)*

*Wanda Rapaczynski, Advisor to the Supervisory Board and former President of the Management Board, Agora, Warsaw*

*Giuseppe Recchi, Chairman, Eni, Rome*

*Heinz Riesenhuber, Member of the German Bundestag; former Federal Minister of Research and Technology, Berlin; Chairman of the Supervisory Boards of Kabel Deutschland and of Evotec*

*Alexander Rinnooy Kan, Professor, University of Amsterdam (UvA); former Chairman, Social and Economic Council of the Netherlands (SER), The Hague*

*Gianfelice Rocca, Chairman, Techint Group of Companies, Milan; Vice President, Confindustria, Rome*

*Fernando Rodés Vilà, Vice Chairman, Havas, Barcelona*

*Count Jacques Rogge, President, International Olympic Committee, Lausanne; former President of the Belgian Federal Committee and of the European Olympic Committees*

*Marcello Sala, Executive Vice Chairman of the Management Board, Intesa Sanpaolo Group, Milan*

*\*Ferdinando Salleo, former Italian Ambassador to the United States*

*Andreas Schmitz, President, Association of German Banks (BDB), Berlin; Chief Executive Officer, HSBC Trinkaus & Burkhardt, Düsseldorf*

*Magnus Schöldtz, Senior Advisor on International Affairs attached to the Wallenberg*

*Foundations; Senior Advisor to the Chairman of Foundation Asset Management (FAM), Stockholm*

*Henning Schulte-Noelle, Chairman of the Supervisory Board and former Chief Executive Officer, Allianz, Munich*

*Karel Schwarzenberg, Member of the Czech Senate; Deputy Prime Minister and Minister of Foreign Affairs; Founder and Director, Nadace Bohemiae, Prague; former Chancellor to President Havel*

*\*Carlo Secchi, Professor of European Economic Policy and former Rector, Bocconi University; Vice President, ISPI, Milan; former Member of the Italian Senate and of the European Parliament*

*Maurizio Sella, Chairman, Gruppo Banca Sella, Biella; former Chairman, Association of Italian Banks (A.B.I.), Rome*

*Tomasz Stelicki, Vice Chairman, Sygnity, Warsaw*

*Slawomir S. Sikora, Chief Executive Officer and Citigroup Country Officer for Poland, Bank Handlowy w Warszawie, Warsaw*

*Stefano Silvestri, President, Institute for International Affairs (IAI), Rome; Commentator, Il Sole 24 Ore; former Under Secretary of State for Defence, Italy*

*Sir Martin Sorrell, Chief Executive Officer, WPP Group, London*

*Ivan Šramko, Advisor for the CEE & SEE Regions, Intesa Sanpaolo Group; former Governor of the National Bank of Slovakia, Bratislava*

*Rory Stewart, Member of the British Parliament, London*

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*\*Petar Stoyanov, former President of the Republic of Bulgaria; President, Center for Global Dialogue and Cooperation, Vienna*

*\*György Surányi, Regional Head of Central Eastern Europe, Intesa Sanpaolo Group; Chairman, Central European International Bank (CIB), Budapest; former President of the National Bank of Hungary*

*\*Peter Sutherland, Chairman, Goldman Sachs International; Chairman of the London School of Economics; UN Special Representative for Migration and Development; former Chairman, BP p.l.c.; former Director General, GATT/WTO; former Member of the European Commission; former Attorney General of Ireland; Honorary European Chairman, Trilateral Commission*

*Mihai Tanasescu, Vice-President and Member of the Management Committee, European Investment Bank, Luxembourg; former Senior Adviser and Member of the Executive Board, International Monetary Fund (IMF); former Minister of Public Finance of Romania, Bucharest*

*Andreas Treichl, Chairman and Chief Executive Officer, Erste Group Bank AG, Vienna*

*\*Jean-Claude Trichet, Chairman, Group of Thirty; Chairman, BRUEGEL Institute; Honorary Governor, Banque de France; former President of the European Central Bank; European Chairman, Trilateral Commission, Paris*

*Marco Tronchetti Provera, Chairman and Chief Executive Officer, Pirelli & C., Milan; Deputy Chairman, Confindustria, Rome; former Chairman, Telecom Italia*

*Elsbeth Tronstad, Executive Vice President, SN Power; former Executive Director,*

*Confederation of Norwegian Enterprise (NHO); former Executive Vice President, ABB, Oslo*

*Jens Ulltveit-Moe, Founder and Chief Executive Officer, UMOE Group; former President,*

*Federation of Norwegian Industry; former President, Norwegian Shipowners Federation, Oslo*

*\*Raivo Vare, Owner, Live Nature Eesti OÜ; Partner, Sthenos Group and OÜ RVVE Group; Chairman of the Council of the Parliament's Development Fund, Member of the President's*



*Academic Advisory Board; former Minister of State and former Minister of Transport and Communication, Tallinn*

*\*George Vassiliou, former Head of the Negotiating Team for the Accession of Cyprus to the European Union; former President of the Republic of Cyprus; former Member of Parliament and Leader of United Democrats, Nicosia*

*Franco Venturini, Senior Editorial Commentator on Foreign Affairs, Corriere della Sera, Rome*  
*Vesa Vihriälä, Managing Director, The Research Institute of the Finnish Economy (ETLA) & Finnish Business and Policy Forum (EVA), Helsinki*

*Giuseppe Vita, Chairman, UniCredit, Milan*

*\*Marko Voljč, Chief Executive Officer, Central and Eastern Europe and Russia Business Unit and Member of the Executive Committee, KBC Group, Brussels; former Chief Executive Officer, Nova Ljubljanska Banka, Ljubljana*

*Alexandr Vondra, Member of the Czech Senate; Minister of Defence; former Deputy Prime Minister for European Affairs; former Minister of Foreign Affairs, Prague*

*Joris Voorhoeve, Chair, Oxfam Novib, The Hague; Professor of International Organisations, Leiden; former Member of the Council of State; former Member of the Dutch Parliament; former Minister of Defence*

*\*Panagis Vourloumis, Senior Adviser, N.M. Rothschild; former Chairman and Chief Executive Officer, Hellenic Telecommunications Organization (O.T.E.), Athens*

*Peter Wallenberg Jr., Chairman, Foundation Asset Management Sweden AB (FAM), Stockholm*

*\*Heinrich Weiss, Chief Executive Officer, SMS, Düsseldorf; former Chairman, Federation of German Industries, Berlin*

*Hans Wijers, Deputy Chairman, Royal Dutch Shell; Member of the Supervisory Board, Heineken; former Chairman and Chief Executive Officer, Akzo Nobel, Amsterdam; former Minister for Economic Affairs; former Senior Partner, BCG*

*Matthias Wissmann, President, The German Association of the Automotive Industry (VDA), Berlin; former Member of German Bundestag; former Federal Minister*

*Emilio Ybarra, former Chairman, Banco Bilbao-Vizcaya, Madrid*

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*Former Members in Public Service*

*Marta Dassù, Secretary of State at the Ministry of Foreign Affairs, Rome; former General Director, Aspen Institute Italia; former Editor, Aspenia, Rome*

*Grete Faremo, Minister for Defence; former Norwegian Minister of Development Cooperation, Minister of Justice and Minister of Oil and Energy, Oslo*

*Lord Green, Minister of State for Trade and Investment, London*

*Toomas Hendrik Ilves, President of the Republic of Estonia, Tallinn*

*Francis Maude, Member of the British Parliament; Minister for the Cabinet Office and Paymaster General, London*

*Mario Monti, President of the Council of Ministers, Italy; former President, Bocconi University, Milan; former Member of the European Commission (Competition Policy and Internal Market);*

*Honorary President, BRUEGEL, Brussels; former European Chairman, Trilateral Commission*

*Margrethe Vestager, Minister of Economy and of Internal Affairs; former Minister of Education, Copenhagen*

**NORTH AMERICAN GROUP**

*Madeleine K. Albright, Chair, Albright Stonebridge Group, Washington; former U.S Secretary of State*

*Graham Allison, Director, Belfer Center for Science and International Affairs, and Douglas Dillon Professor of Government, John F. Kennedy School of Government, Harvard University, Cambridge; former Dean, John F. Kennedy School of Government; former Special Advisor to the Secretary of Defense and former Assistant Secretary of Defense*

*Dominic Barton, Worldwide Managing Director, McKinsey & Company, London*

*Alan R. Batkin, Vice Chairman, Eton Park Capital Management, New York; previously, Vice Chairman, Kissinger Associates, Inc.*

*Ferdinando “Nani” Beccalli-Falco, President and Chief Executive Officer of GE Europe & North Asia and CEO GE Germany; Senior Vice President of GE*

*\*C. Fred Bergsten, Director, Peterson Institute for International Economics, Washington; former U.S. Assistant Secretary of the Treasury for International Affairs*

*\*Catherine Bertini, Professor, Public Administration and International Affairs, Maxwell School of Citizenship and Public Affairs, Syracuse University; Co-Chair, Global Agricultural Development Initiative, The Chicago Council on Global Affairs*

*Karan Bhatia, Vice President and Senior Counsel, Global Government Affairs and Policy, General Electric Company, Washington*

*Robert D. Blackwill, Henry A. Kissinger Senior Fellow for U.S. Foreign Policy, Council on Foreign Relations, Washington; former Deputy Assistant to President George W. Bush and Deputy National Security Advisor for Strategic Planning; former Ambassador to India*

*Adm. Dennis B. Blair, former U.S. Director of National Intelligence; former Commander in Chief, U.S. Pacific Command*

*Herminio Blanco Mendoza, Founder and Chief Executive Officer, Soluciones Estratégicas, Mexico City; former Mexican Secretary of Commerce and Industrial Development*

*Stephen W. Bosworth, Dean, Fletcher School of Law and Diplomacy, Tufts University, Medford; former U.S. Ambassador to the Republic of Korea; former U.S. Special Representative for North Korea Policy*

*Scott A. Brison, Member of Parliament, House of Commons, Ottawa*

*David Brooks, Op-Ed Columnist, The New York Times, Washington*

*Gord Brown, Member of Parliament, House of Commons, Ottawa*

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*Harold Brown, Counselor and Trustee, Center for Strategic and International Studies, Washington; former General Partner, Warburg Pincus & Company; former U.S. Secretary of Defense*

*R. Nicholas Burns, Professor of the Practice of Diplomacy and International Politics and Member of the Board, Belfer Center for Science and International Affairs, John F. Kennedy School of Government, Harvard University, Cambridge; former U.S. Under Secretary of State for Political Affairs*

*Sylvia Mathews Burwell, President, The Walmart Foundation, Bentonville*

*Maria Amparo Casar, Professor and Researcher, Centro de Investigacion y Docencia Economides (CIDE), Mexico City*

*Wendy J. Chamberlin, President, Middle East Institute, Washington; former U.S. Ambassador to Pakistan*

*Raymond Chrétien, Partner and Strategic Advisor, Fasken Martineau DuMoulin LLP, Montreal; Chairman of the Board of Directors of the Montréal Council on Foreign Relations (MCFR); former Associate Under Secretary of State of External Affairs; former Ambassador to the Congo, Belgium, Mexico, the United States, and France*

*Eliot Cohen, Robert E. Osgood Professor of Strategic Studies, Director of Strategic Studies Program, and Director of Philip Merrill Center for Strategic Studies, Paul H. Nitze School of Advanced International Studies, The Johns Hopkins University, Washington; former Counselor to the U.S. Secretary of State*

*William T. Coleman, Jr., Senior Partner and the Senior Counselor, O'Melveny & Myers, Washington; former U.S. Secretary of Transportation; Lifetime Trustee, Trilateral Commission*  
*Timothy C. Collins, Chief Executive Officer and Senior Managing Director, Ripplewood Holdings, New York*

*E. Gerald Corrigan, Managing Director, Goldman, Sachs & Co., New York; former President, Federal Reserve Bank of New York*

*David M. Cote, Chairman and Chief Executive Officer, Honeywell International Inc., Morristown, NJ*

*H. Lawrence Culp, Jr., President and Chief Executive Officer, Danaher Corporation, Washington*

*Luis de la Calle, Managing Director, de la Calle, Madrazo, Mancera, SC (CMM) Mexico City; former Mexican Undersecretary for International Trade Negotiations*

*Arthur A. DeFehr, Chief Executive Officer, Palliser Furniture, Winnipeg, MB*

*André Desmarais, President and Co-Chief Executive Officer, Power Corporation of Canada, Montréal; Deputy Chairman, Power Financial Corporation*

*Paula J. Dobriansky, Distinguished National Security Chair at the U.S. Naval Academy; Adjunct Senior Fellow, Belfer Center for Science and International Affairs, John F. Kennedy School of Government, Harvard University; former U.S. Under Secretary of State for Democracy and Global Affairs*

*Wendy K. Dobson, Professor and Co-Director, Institute for International Business, Rotman School of Management, University of Toronto; former Canadian Associate Deputy Minister of Finance*

*\*Kenneth M. Duberstein, Chairman and Chief Executive Officer, The Duberstein Group, Washington; former Chief of Staff to President Ronald Reagan*

*William C. Dudley, President and Chief Executive Officer, Federal Reserve Bank of New York, New York*

*Michael Duffy, Washington Bureau Chief, TIME Magazine, Washington*

*Peggy Dulany, Founder and Chair, Synergos Institute, New York*

*Jessica P. Einhorn, Resident Senior Advisor, The Rock Creek Group, Washington*

*Martin S. Feldstein, George F. Baker Professor of Economics, Harvard University, Cambridge; President Emeritus, National Bureau of Economic Research; former Chairman, U.S. President's Council of Economic Advisors*

*Richard W. Fisher, President and Chief Executive Officer, Federal Reserve Bank of Dallas, Dallas; former U.S. Deputy Trade Representative*

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